












## Select ERM Capital Transaction Experience

 <p><b>Biomass Generation Capital Raise</b> Institutional capital raise to fund growth</p> <p><i>Advisor &amp; Placement Agent</i></p>	<p><b>Transmission Line</b></p> <p><b>Transmission Equity Capital Raise</b> Capital raise for development of transmission asset</p> <p><i>Advisor</i></p>	<p><b>Distressed Wind Portfolio</b></p> <p>80MW Distressed Wind <b>Joint Venture</b> Partner with mgmt. team and capital to unlock portfolio value</p> <p><i>Advisor &amp; Placement Agent</i></p>	<p><b>Large Infra</b></p> <p>Generation Asset <b>Second Lien Capital</b> Structure and place new capital tranche to optimize bid</p> <p><i>In Process</i></p>	 <p><b>Renewables &amp; Infra Equity Capital Raise</b> Institutional capital raise to fund portfolio of businesses</p> <p><i>In Process</i></p>	 <p><b>Public E&amp;P Company Capital Structuring</b> Financial Advisor on long term financing alternatives</p> <p><i>Financial Advisor</i></p>	 <p><b>Transmission Development and Equity Capital Raise</b> Southwestern US transmission</p> <p><i>In Process</i></p>
<p><b>Private Company</b></p> <p>Oil &amp; Gas <b>Debt Placement</b> Private placement of notes to establish permanent capital</p> <p><i>In Process</i></p>	<p><b>Confidential</b></p> <p>Transmission <b>Equity Capital Raise</b> Capital raise to complete development of transmission asset</p> <p><i>Financial Advisor</i></p>	<p><b>Public Tech Company</b></p> <p>Technology Infra <b>Strategic Transition</b> Advise capital structure supporting strategic conversion</p> <p><i>In Process</i></p>	<p><b>Confidential</b></p> <p>Datacenters <b>Equity Capital Raise</b> Capital raise to acquire late-stage development portfolio</p> <p><i>Placement Agent</i></p>	 <p>Telecommunications <b>Liability Management</b> Exchange offer for 17 series of long dated securities to new notes</p> <p><i>Advisor</i></p>	 <p><b>Biomass Generation Strategic Capital Raise</b> Transaction and capital structuring debt, tax equity, and LP</p> <p><i>Advisor &amp; Placement Agent</i></p>	<p><b>Nuclear Generation</b></p> <p>Single Unit of Plant <b>Lessor Interest</b></p> <p>Align with capital to purchase lease interest in secondary market</p> <p><i>Origination &amp; Capital</i></p>
<p><b>Coal Generation</b></p> <p>Multi-Unit Plant <b>Lessor Interest</b> Align with capital to purchase lease interest in secondary market</p> <p><i>Origination &amp; Capital</i></p>	<p><b>US Renewables</b></p> <p>Development Assets <b>Acquisition Capital</b> Structuring advisor &amp; placement agent for tax-equity and debt</p> <p><i>In Process</i></p>	<p><b>Large US Wind Business</b></p> <p>Generation &amp; Dev <b>Acquisition Capital</b> Creation of and advisor to consortium acquiring the portfolio</p> <p><i>Financial Advisor</i></p>	<p><b>Public SW Utility</b></p> <p>Critical Energy Asset <b>Strategic Monetization</b> Structuring advisor and placement agent</p> <p><i>Financial Advisor</i></p>	 <p>Cellular Towers <b>Strategic Corp Finance</b> Advisor on capital structure alternatives including REIT</p> <p><i>Financial Advisor</i></p>	 <p>Telecommunications <b>Acquisition Advisory</b> Advisor on financial alternatives and tactical planning</p> <p><i>Strategic Advisor</i></p>	 <p>Cellular Towers <b>Acquisition Advisory</b> Acquisition of Global Tower Partners</p> <p><i>Financial Advisor</i></p>
<p><b>Large Private Company</b></p> <p>Technology Co <b>Securitization</b> Advisor on refinancing of large whole business securitization</p> <p><i>Financial Advisor</i></p>	 <p>Document Storage <b>Corporate Finance</b> Advisor to Special Committee on alternatives incl. REIT</p> <p><i>Financial Advisor</i></p>	<p><b>IPP Asset Portfolio</b></p> <p>500MW Wind <b>Portfolio Acquisition</b> Partner with capital and operating team to optimize acquisition</p> <p><i>Advisor</i></p>	 <p>Biomass Generation <b>M&amp;A Advisory</b> Acquisition of Plainfield Energy biomass power plant</p> <p><i>Financial Advisor</i></p>	<p><b>Hydro Asset Portfolio</b></p> <p>10MW Bankrupt Asset <b>Asset Purchase</b> Partner with capital and mgmt. to value and refurbish assets</p> <p><i>Capital &amp; Management</i></p>	<p><b>Distressed IPP</b></p> <p>Generation Portfolio <b>Public Co. Acquisition</b> Partner with capital to create unique acquisition opportunities</p> <p><i>Advisor &amp; Placement Agent</i></p>	<p><b>Private Midstream Co</b></p> <p>Midwest Nat Gas <b>Management Buyout</b> Partner with sponsor to diligence, value, and execute transaction</p> <p><i>Advisor &amp; Placement Agent</i></p>